

## Shared Services TIMELINE

Jan 26 2015	Burk's Falls and Armour announce amalgamation talks
Feb 9 2015	Ryerson letter to all ratepayers requesting to be part of discussions as a far as they affect shared services
Jan 6 2016	Ryerson letter request to discuss impacts of potential BF & Armour amalgamation on shared services at Tri Council mtg Jan 25 2016
Jan 19 2016	Ryerson follow up again requesting that we begin to negotiate a new agreement; first request to appoint a third-party
Jan 25 2016	Tri Council meeting; correspondence from Ryerson on agenda; Armour Reeve proposed we investigate new cost sharing model
Mar 1 2016	Ryerson follow-up letter composed (cost-sharing scenario for fire based on Armour's model)
Mar 22 2016	Ryerson Reeve and Councillor attend Armour and Burk's Falls meetings to deliver letter
Apr 15 2016	Response from Armour acknowledging correspondence from Jan 19 and March 1 and planned discussion at next shared services meeting Apr 25
Apr 25 2016	Tri Council meeting: Armour Reeve proposes a strategy for future negotiations; next steps – each Council address four questions for the next meeting
May 30 2016	Tri Council meeting: Ryerson Reeve conducts visioning session based on the four questions; next steps – using fire as an example, present 3 or 4 cost sharing models/formulas
June 27 2016	Tri Council meeting: staff present various cost-sharing scenarios (including core shared 1/3 + usage as well as sharing the entire budget based on statistics such as population, households, etc.); outcome: "Armour agreed to concept of equal one third costs and indicated that whatever the split was they would assume 50% of that split. [split proposed 70/30] Burk's Falls and Ryerson are to determine how they would split the remaining 50% variable costs"
July 25 2016	Burk's Falls/Ryerson Council meeting: while discussing how to split the remaining 50% (as above), the core/usage model is reviewed and both Councils agree they are not in favour of it; outcome: letter to Armour indicating suggestions related to meeting
Aug 8 2016	Ryerson/Burk's Falls letter to Armour: 1. do not accept cost sharing model (1/3 + 50/25/25) 2. Current agreement is in effect until Jan 1, 2018; proposal to leave formula at 50/25/25 4. further discussions should take place with a third-party negotiator
Aug 24 2016	Armour letter to dissolve shared services (including media release)
Aug 25 2016	Burk's Falls and Ryerson media release indicating preference for continued negotiations with a third party
Sep 1 2016	"Shared services goes up in smoke: Armour gives notice of withdrawal from fire department, library, arena, more," Andrew Mendler, Almaguin News, Thursday, September 1, 2016, Vol. 131 No. 35.
Sep 1 2016	"Ryerson new hot topic in amalgamation," Andrew Mendler, Almaguin News, Thursday, September 1, 2016, Vol. 131 No. 35.