

Appendix A

Yearly Revenue and Expenditure Summary

The yearly revenue and expenditure summary is prepared in a separate Excel spreadsheet. It is an integral component of the Plan

	10-Year Total												
	Forecast												
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026			
Capital Expenditures													
Non-infrastructure solutions ¹	0	0	0	0	0	0	0	0	0	0	0	0	0
Maintenance activities ²	0	0	0	0	0	0	0	0	0	0	0	0	0
Renewal/Rehabilitation and Replacement activities -													
Roads	173,388	227,981	231,989	236,629	241,362	250,035	251,113	256,135	261,258	266,483	2,445,426	823,128	0
Bridges	24,477	108,866	74,687	76,181	77,705	79,259	80,844	82,461	84,110	85,792	0	0	0
Buildings	0	0	0	0	0	0	0	0	0	0	0	0	0
Vehicles	0	51,000	270,504	0	281,433	0	0	0	0	0	0	0	0
Machinery and Equipment	396,649	8,403	9,847	0	0	0	0	0	0	0	0	0	0
Shared Services Assets-includes unfunded landfill closure	35,634	29,351	54,168	55,251	56,355	57,948	58,632	59,805	61,002	62,222	9,847	0	0
Other Assets (land improvements, computer hardware&software)	4,392	10,000	10,404	10,612	10,824	11,040	11,261	11,486	20,641	11,950	605,419	118,418	0
Disposal Activities ³	0	0	0	0	0	0	0	0	0	0	0	0	0
Expansion Activities ⁴	44,258	0	0	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditures	678,798	669,339	381,095	660,106	386,246	368,282	401,850	409,887	427,011	743,365	4,922,114	677,025	680,000
Reserves and Reserve Funds for Capital Purposes													
Balance, beginning of year	410,913	387,634	380,766	440,766	425,397	485,397	503,964	563,964	703,964	783,964	863,964	883,964	883,964
Transfers to reserves and interest earned:													
General Capital (closing 2016: 30,000)	0	0	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Fire (closing 2016: 63,607)	5,479	13,044	0	0	0	0	0	0	0	0	0	0	0
Fire Capital (closing 2016: 8,950)	2,700	6,250	0	0	0	0	0	0	0	0	0	0	0
Roads Capital (closing 2016: 132,427)	0	0	0	0	0	0	0	0	0	0	0	0	0
Landfill and Recycling (closing 2016: 121,243)	1,860	13,015	1,838	0	0	0	0	0	0	0	0	0	0
Arena (closing 2016: 24,489)	1,682	3,590	0	0	0	0	0	0	0	0	0	0	0
Proportionate share of Fire Donation Reserve (closing 2016: 50)	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers from reserves ⁵	(35,000)	(60,300)	0	(41,433)	0	0	0	0	0	0	0	0	0
Net Increase (decrease) in Reserves and Reserve Funds for Capital Purposes	(23,279)	(24,401)	17,533	18,567	60,000	60,000	60,000	60,000	60,000	60,000	60,000	(383,741)	(383,741)
Long-term Debt Repayment													
Debt Principal and Interest Repayments	98,885	105,167	66,809	77,777	88,745	99,730	110,682	109,500	119,291	97,540	81,765	960,158	960,158
Total Net Capital, Reserve, and Long-term Debt Funding Requirements	754,404	745,419	571,721	731,747	529,840	778,403	556,928	567,782	604,551	638,212	6,178,531	6,178,531	6,178,531
Sources of Funding													
Use of accumulated surplus/other operating funds	148,771	15,955	0	0	0	0	0	0	0	0	0	0	0
Federal/Provincial Grants-confirmed	43,132	374,486	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	500,000	
Federal/Provincial Grants-speculative	0	0	43,072	44,812	46,623	47,555	48,506	49,477	50,466	51,475	471,628	471,628	
Gas Tax Funding	0	34,750	50,403	40,000	40,000	40,000	40,000	40,000	40,000	40,000	410,403	410,403	
Parkland Contributions/Deferred Revenue	2,561	0	22,111	23,004	23,464	24,412	24,900	25,398	19,421	11,800	220,996	220,996	
Insurance Proceeds and Asset Donations	47,940	594	0	0	0	0	0	0	0	0	0	0	
Asset Sale Proceeds	7,500	0	30,000	0	40,000	0	0	0	0	0	0	0	
Taxation	109,000	144,234	244,377	249,264	259,334	269,811	275,207	280,711	286,325	292,052	120,000	120,000	
Additional taxation - 1% capital levy	0	0	20,630	41,466	62,511	83,766	105,234	126,516	170,933	193,272	2,675,651	2,675,651	
Long-term Debt	395,500	175,400	0	200,000	0	200,000	0	200,000	0	0	600,000	600,000	
Total Sources of Funding	754,404	745,419	430,993	677,217	474,576	742,272	530,311	558,694	639,484	711,162	6,168,256	6,168,256	
Funding Shortfall Relative to Financial Requirements	0	0	(141,128)	(54,530)	(55,264)	(36,131)	(26,617)	(9,088)	(2,741)	34,933	72,950	(10,275)	(10,275)

Notes:

- For the purposes of the current asset management plan, the Township has focused on maintaining, renewing/rehabilitating and replacing its existing asset base. Consequently, expenditures associated with non-infrastructure solutions are not anticipated in the planning period.
- Additional maintenance requirements resulting from the adoption of a preservation management approach, such as annual gravel resurfacing, ditching and brushing, have been discussed in the Plan. However, since this approach is not financially feasible in the short-term, these expenditures have been excluded from the above table.
- There are no significant disposal expenditures anticipated in the planning period.
- The Township is not contemplating any expansion of its existing asset base at the present time. 2014 additions relate to land acquisitions re the cemetery and bridge construction.
- Landfill closure and portion of major machinery replacements funded from reserves.